CAPITAL PLAN MONITORING REPORT - 31 DECEMBER 2011: SUMMARY

1 INTRODUCTION

- 1.1 This report summarises the position for all departments on the capital plan as at 31 December 2011. The report compares actual and budget expenditure for the period 1 April to 31 December 2011, forecast and budget expenditure for the whole of 2011-12 and total project forecast and budget expenditure.
 - Forecast outturn is a variance of £2,537k which includes the following main projects:
 - Projects forecast to come in under budget £940k.
 - Project slippage previously identified £1,185k.
 - Project slippage identified since the November monitoring £872k.
 - Year to date actual is below budget by £1,246k.
 - Total project costs forecast to come in under budget by £141k.

2 FORECAST OUTTURN POSITION

2.1 The current forecast outturn position as at the end of December 2011 is for a forecast variance of £2,537k. Forecast expenditure for the whole of 2011-12 is £23,230k compared to a budget of £25,767k. The increase in variance from November is £897k. The variance arises from costs being projected below budget and project slippage. The main project variance in relation to each is noted below.

2.2 The projects listed below are forecast to come in under budget:

Project	Variance £000s	Explanation
Islay High / Bowmore Primary School Carbon Management Project	406	Procurement of consultant proved slower than anticipated but now achieved. Early re-appraisal of project indicates a saving of £50k+ is likely. Due to longer than expected manufacturing times for Biomass plant this project also appears in the slippage table in 2.4.
Oban High School Biomass Project	349	Carbon Trust has re-appraised the project and has advised not to proceed beyond oil to gas conversion resulting in an expected saving of £371k. Pay back for oil to gas conversion is 2 years but

		with lower carbon reduction than bio-mass. The scale of the gas supply required, dictates that the gas network requires reinforcing to meet demand. This carries an imposed regulatory timescale of 108 days which has now been brought to our attention by the utility company which means project expenditure will now occur in 2012-13.
IT Education	185	Saving of £185k due to duplication on capital plan.
Total	£940k	

2.3 The projects listed below show forecast slippage which was previously identified:

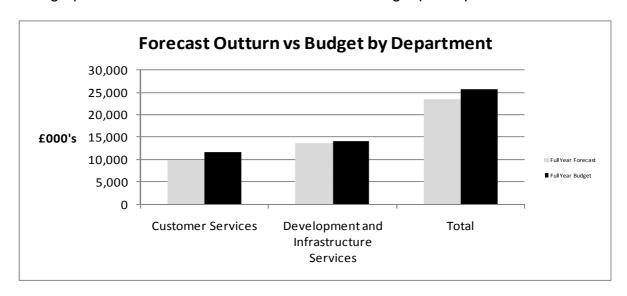
Project	Variance £000s	Explanation
Consolidated Server Replacement	350	In addition to the standard approach to replacing servers, opportunities have emerged for a broader range of options for providing the required future server infrastructure. These options may potentially offer better value for the Council in the future and require to be explored more fully at this stage. There has also been a delay caused by the underlying dependency on the progress of the GWITC server room alterations which are behind schedule.
Applications Projects	220	Due to other work pressures for Strategic Finance and Financial Services, slippage of projects (and associated budget) from 2010 including the ORACLE upgrade, Commitment Accounting and integration of HR costing information and FMS have impacted on the range of projects that can be undertaken this year and budget required.
Rothesay Leisure Pool	189	Tender issued 14 December. The scheduled works were delayed to conduct a single contract with works scheduled for next financial year.

Tiree Primary School	155	Work delayed as Contractor has gone into receivership. Works now scheduled for the summer of 2012.
Dunclutha Bungalow	122	Delays due to the developer's continued inability to progress the project. A building warrant has now been issued for the construction of the new home, however there are no indications of an early start to the work.
Kilmory Biomass Project	149	Tender delayed due to staff absences. Tender returns expected February 2012.
Total	£1,185k	

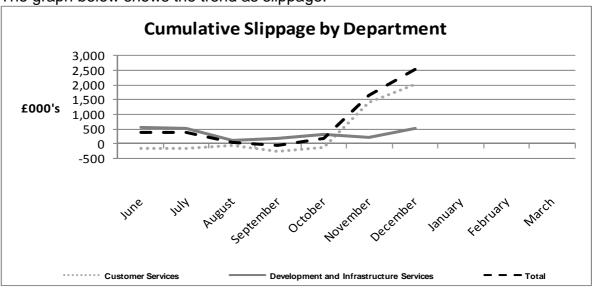
2.4 The projects listed below show forecast slippage which has been identified since the November monitoring:

Project	Variance £000s	Explanation
Kintyre Renewables Hub	419	The contractor now has firmer delivery dates for materials which has put back the start of the project from the beginning of February to the end, which has required an alteration to the payment schedule. The project should still be completed within the overall timescale.
Kilmory Biomass Project	Was 149 now 385 (Increase of 236)	Longer than anticipated manufacturing time for Biomass plant. The project will still complete in 2012-13 but in August rather than April.
Islay High / Bowmore Primary School Carbon Management Project	Was 189 now 406 (Increase of 217k)	Tender returns now expected in February 2012. Longer than anticipated manufacturing time for Biomass plant. The project will still complete in 2012-13 but in August rather than April.
Total	£872k	

2.5 The graph below shows the forecast outturn and budget per department.



2.6 The graph below shows the trend as slippage.

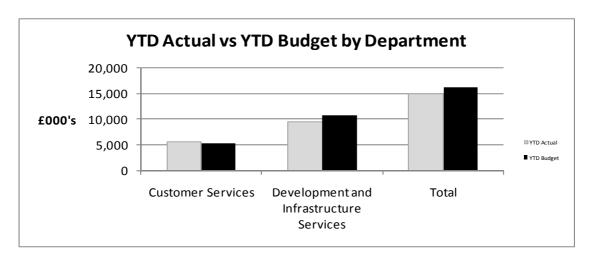


3 3.1 As at 31 December 2011, the year to date actual is less than the budget by £1,246k. Actual expenditure is £14,942k compared to a budget of £16,188k. The main projects contributing to the variance are listed below:

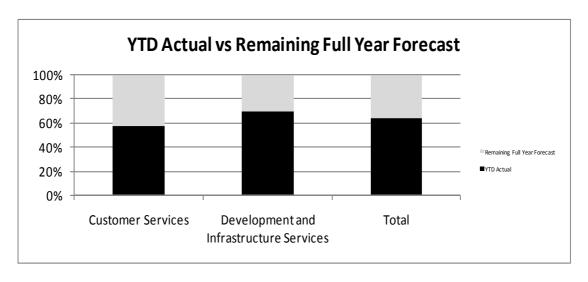
Project	Variance £000s	Explanation
Roads	676	Due to competitive rates received for
Reconstruction		Reconstruction work this has resulted in savings in the programme. Plans are in place to use the saving for additional work on highly deteriorated roads and achieve full year spend.
Consolidated Server Replacement	330	In addition to the standard approach to replacing servers, opportunities have emerged for a broader range of options for providing the required future server infrastructure. These

Tayinloan Slip	294	options may potentially offer better value for the Council in the future and require to be explored more fully at this stage. There has also been a delay caused by the underlying dependency on the progress of the GWITC server room alterations which are behind schedule. Despite earlier delays in securing land permissions and weather related delays, the contractor is confident that the project is on programme to achieve the full year forecast.
Total	£1,300k	

3.2 The graph below shows actual expenditure compared to budget per department.

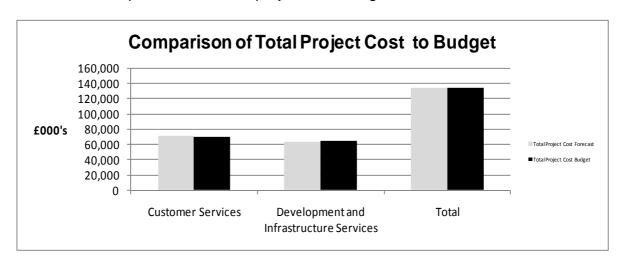


3.3 The graph below compares expenditure to date against forecast outturn to show the annual expenditure still to be incurred.



4 TOTAL PROGRAMME

- 4.1 The current financial outturn position as at the end of December 2011 is for a forecast total project cost underspend of £141k. Current forecast total project cost is £134,568k against a budget of £134,709k.
- 4.2 The main projects forecasting an overspend are Education residual projects. A report is provided in the Departmental Summary.
- 4.3 The graph below shows how the £141k underspend is distributed across the departments. The pale shade represents the forecast total project cost and the darker shade represents the total project cost budget.



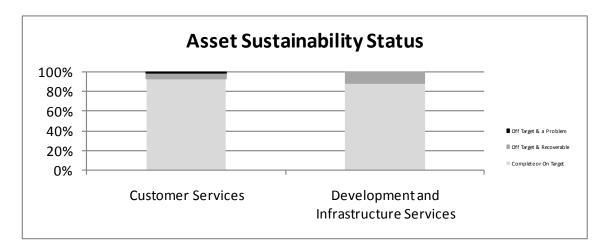
5 PROJECT PERFORMANCE

- 5.1 The graph below shows the status of asset sustainability projects shown as Complete or On Target, Off Target & Being Recovered or Off Target & a Problem. At 31 December the position was:
 - 1 project Off Target

IT Education – Saving of £185k as a result of duplication on the capital plan.

- 11 projects Off Target & Recoverable
- 180 projects On Target

Asset Sustainability



- 5.2 The graph below shows the status of service development projects shown as Complete or On Target, Off Target & Being Recovered or Off Target & a Problem. At 31 December the position was:
 - 6 projects shown as Off Target

Consolidated Server Replacement – Dependent on GWITC server room development which is behind schedule.

Applications Project – Due to other work pressures for Strategic Finance & Financial Services, slippage of projects has impacted on the range of projects that can be undertaken this year.

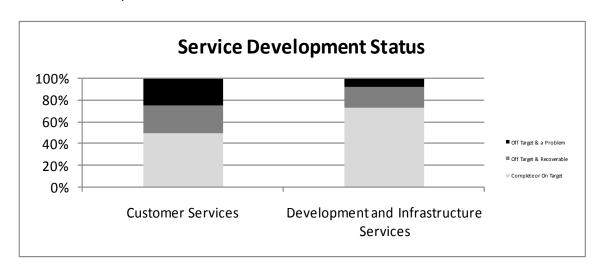
Dunoon Children's Unit – Reluctance on behalf of the developer, who is constructing the home, to expedite matters.

Dunclutha Bungalow – The developer's continued inability to progress the project. Milton Burn – Unforeseen ground conditions causing delays.

Tayinloan Slip –The contractor has programmed the works such that the expenditure forecast has now accelerated.

- 12 projects shown as Off Target & Recoverable
- 27 projects shown as On Target

Service Development



- 5.3 The graph below shows the status of strategic change projects shown as Complete or On Target, Off Target & Being Recovered, or Off Target & a Problem. At 31 December the position was:
 - 5 projects shown as Off Target

Kilmory Biomass – Longer than anticipated manufacturing time for Biomass plant. Islay High/Bowmore Primary School Carbon Management– Longer than anticipated manufacturing time for Biomass plant.

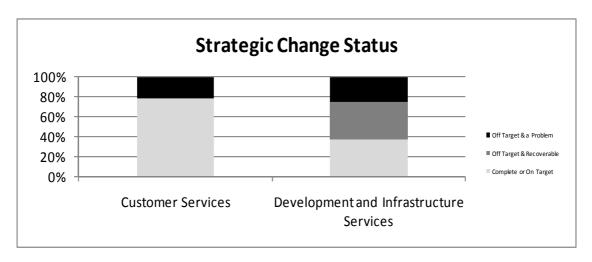
Oban High Biomass – Delays due to regulatory timescale for reinforcing gas network.

Rothesay Harbour Ferry Berth Improvements – Awaits completion of remedial work before a Maintenance certificate can be issued.

Kintyre Renewables Hub - The contractor now has firmer delivery dates for materials which has put back the start of the project, although it should still complete within the overall timescale.

- 3 projects shown as Off Target & Recoverable
- 14 projects shown as On Target

Strategic Change



For further information please contact Bruce West, Head of Strategic Finance 01546-604220

Bruce West Head of Strategic Finance 16 January 2012

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL FINANCIAL SUMMARY - 31 DECEMBER 2011

	Current Fina	ancial Year	To Date	Full Year Ti	his Financia	l Year	Total Project	ct Costs	
	Actual	Budget	Variance	Forecast	Budget	Variance	Forecast	Budget	Variance
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Asset Sustainability									
Customer Services	4,126	3,808	-318	6,608	6,753	145		44,830	-743
Development & Infrastructure Services	8,889	9,783			11,023	259	30,686	30,916	
Asset Sustainability Total	13,015	13,591	576	17,372	17,776	404	76,259	75,746	-513
Service Development Projects									
Customer Services	629	856	227	1,660	2,321	661	8,502	8,445	-57
Development & Infrastructure Services	539	759	220	1,861	1,694	-167	7,772	8,076	304
Service Development Total	1,168	1,615	447	3,521	4,015	494	16,274	16,521	247
Strategic Change Projects									
Primary & Pre 5 Joint Campus in Dunoon	32	1	-31	85	132	47	375	375	O
Campbeltown Schools Redevelopment	28	0	-28	50	75	25	100	100	C
Oban Office Rationalisation	18	19	1	19	19	0	30	30	C
Dunoon Office Rationalisation	12	15	3	30	30	0	30	30	O
Kilmory Biomass Carbon Management	1	0	-1	24	409	385	486	486	O
Islay HS/Bowmore PS Carbon Management	1	0	-1	34	440	406	465	515	50
Oban HS Biomass Carbon Management	9	0	-9	46	395	349	118	489	371
Dalintober PS Carbon Management	55	46	-9	56	56	0	60	60	C
Campbeltown Grammar	0	0	0	5	5	0	5	5	C
Islay Wind Project	0	0	0	12	12	0	12	12	C
New Helensburgh Swimming Pool	2	0	-2	2	0	-2	154	152	-2
NPDO Capital Requirement - residual payments	1	0	-1	173	173	0	6,102	6,102	C
Aqualibrium - residual payments	0	0	0	10	10	0	6,191	6,191	C
Helensburgh Office Project	605	599	-6	845	845	0	2,689	2,689	C
Kintyre Renewables Hub	-64	219	283	800	1,219	419	7,162	7,162	C
Oban Development Road	1	4	3	5	5	0	368	368	C
A848 Salen - Tobermory	0	3	3	0	5	5	268	273	5
Bruichladdich Pier	0	0	0	5	5	0	2,088	2,088	C
Rothesay Harbour Ferry Berth Improvements	3	7	4	5	10	5	6,434	6,422	-12
Dunoon Pier	0	0	0	25	0	-25	987	987	C
Port Askaig Pier	43	8	-35		70	25	3,807	3,802	-5
Improvements to Landfill Sites Islay & Mull	12	61	49		61	0	4,104	4,104	
Strategic Change Total	759	982	223	2,337	3,976	1,639	42,035	42,442	407
Total for all Departments	14,942	16,188	1,246	23,230	25,767	2,537	134,568	134,709	141

Year to date expenditure is £14,942k compared to the year to date budget of £16,188k, resulting in a variance of £1,246k The forecast for the whole of 2011/12 is for expenditure of £23,230k compared to the budget of £25,767k, giving a variance of £2,537k. In terms of total project costs these are currently forecast to come in under the budget by £141k.

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - FINANCIAL PERFORMANCE - CUSTOMER SERVICES - 31 DECEMBER 2011

	Current Financial Year To Date			Full Year Th	nis Financia	l Year	Total Projec		
	Actual £000s	Budget £000s	Variance £000s	Forecast £000s	Budget £000s	Variance £000s	Forecast £000s	Budget £000s	Variance £000s
Asset Sustainability									
Education	2,314	2,345	31	3,189	3,291	102	3,745	3,459	-286
Non Education	2	0	-2	113	145	32	138	145	7
PC Replacement	634	478	-156	751	751	0	2,213	2,213	0
Planning Scanners Replacement	12	12	0	12	12	0	36	36	0
Argyll House Heating & Lighting Upgrade	24	58	34	58	58	0	60	60	0
Campbeltown Registrars Office	20	17	-3	21	28	7	22	29	7
Kilmory CWS Tank & Lightning Protection	1	0	-1	53	53	0	55	55	0
Capital Property Works	30	0	-30	75	60	-15	100	100	0
Rothesay Leisure Pool	28	30	2	135	324	189	330	330	0
Residual Projects	1,061	868	-193	2,201	2,031	-170	38,874	38,403	-471
Asset Sustainability Total	4,126	3,808	-318	6,608	6,753	145	45,573	44,830	-743
Service Development Projects									
Graham Williamson IT Centre	0	0	0	405	405	0	406	406	0
Property Management System	32	40	8		90	10	90	90	0
Education Domain Extension	116	145	29	170	145	-25		435	0
Consolidated Server Replacement	0	330	330	0	350	350	700	700	0
IT Enablement Process for Change	68	171	103	483	483	0	931	931	0
Applications Projects	12	68	56	37	257	220	703	703	0
Flexi System Ph 2 extra sites	0	0	0	4	14	10	33	33	0
Flexi System HRS Integration	0	0	0	0	37	37	37	37	0
Cash Receipting	0	1	1	1	1	0	86	86	0
Home Working /Mobile Working Pilot	0	7	7	11	11	0	72	72	0
Fleet Management	0	0	0	10	0	-10	57	47	-10
Taynuilt Primary Additional Classroom	4	3	-1	126	175	49	151	200	49
Southend Primary School (Partial re-build)	0	0	0	0	-6	-6	86	80	-6
Class size reduction	61	21	-40		60	-1	621	620	-1
Tobermory Early Years - Tobermory High	43	10	-33	55	10	-45	495	450	-45
Campbeltown Nursery	16	0	-16	26	0	-26	552	526	-26
Bowmore PS Gaelic Unit	5	5	0	5	5	0	25	25	0
Dunoon Family Mediation Centre	18	0	-18	50	55	5	58	55	-3
Ledaig Replacement of Mobile Home	0	5	5	5	5	0	61	61	0
Campbeltown II Weather Pitch	18	0	-18	18	0	-18	66	48	-18
Office Rationalisation	0	0	0	0	3	3	664	667	3
Mull & Iona Progressive Care Centre	236	50	-186	433	433	0	1,148	1,148	0
Residential Respite Care Facility	0	0	0	10	10	0	498	498	0

Dunoon Childrens Unit	0	0	0	0	-14	-14	0	0	0
Dunclutha Bungalow	0	0	0	0	122	122	148	148	0
Oban High Community Facility	0	0	0	-330	-330	0	379	379	0
Service Development Total	629	856	227	1,660	2,321	661	8,502	8,445	-57
Strategic Change Projects									
Primary & Pre 5 Joint Campus in Dunoon	32	1	-31	85	132	47	375	375	0
Campbeltown Schools Redevelopment	28	0	-28	50	75	25	100	100	0
Oban Office Rationalisation	18	19	1	19	19	0	30	30	0
Dunoon Office Rationalisation	12	15	3	30	30	0	30	30	0
Kilmory Biomass Carbon Management	1	0	-1	24	409	385	486	486	0
Islay HS/Bowmore PS Carbon Management	1	0	-1	34	440	406	465	515	50
Oban HS Biomass Carbon Management	9	0	-9	46	395	349	118	489	371
Dalintober PS Carbon Management	55	46	-9	56	56	0	60	60	0
Campbeltown Grammar	0	0	0	5	5	0	5	5	0
Islay Wind Project	0	0	0	12	12	0	12	12	0
New Helensburgh Swimming Pool	2	0	-2	2	0	-2	154	152	-2
NPDO Capital Requirement - residual payments	1	0	-1	173	173	0	6,102	6,102	0
Aqualibrium - residual payments	0	0	0	10	10	0	6,191	6,191	0
Helensburgh Office Project	605	599	-6	845	845	0	2,689	2,689	0
Strategic Change Total	764	680	-84	1,391	2,601	1,210	16,817	17,236	419
Departmental Total	5,519	5,344	-175	9,659	11,675	2,016	70,892	70,511	-381

Actual expenditure to date is £5,519k compared to the year to date budget of £5,344k, resulting in a variance of £175k. At this stage it is forecast that actual expenditure this year will be £9,659k compared to a budget of £11,675k resulting in a variance of £2,016k. In terms of total project costs these are currently forecast to exceed the budget by £381k.

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - PROJECT PERFORMANCE -CUSTOMER SERVICES - 31 DECEMBER 2011

Asset Sustainability Project Progress				
	Complete	Off Target	Off Target	
	or On	& Being	& Problem	
	Target	Recoverd		Comments On Asset Sustainability Programmes
	No Of	No Of	No Of	
	Projects	Projects	Projects	
Education	40	1	0	
Non Education	5	0	0	
Argyll House Heating & Lighting Upgrade	1	0	0	Out of 166 asset sustainability projects there are 157 on target or complete, 8 off target but
Campbeltown Registrars Office	1	0	0	being recovered and 1 off target.
Kilmory CWS Tank & Lightning Protection	1	0	0	IT Education - Saving of 185k.
Capital Property Works	1	0	0	
Rothesay Leisure Pool	0	1	0	
Residual Projects	108	6	1	
Asset Sustainability Total	157	8	1	

Service Development Projects										
	Completion	of OBC	Curr Year	Project	Benefits	Deliverability	Project	Exception	Comments	
	Due Date	On Track	Exp RAG	Total Exp RAG	Expected RAG	Of Project RAG	Risks RAG	Report Yes/No		
Graham Williamson IT Centre			G	G	G	G	G	No	There is a red flag	
Property Management System	01-Apr-12		Α	G	G	G	G	No	against 4 of the 22	
Education Domain Extension			Α	G	G	G	G	No	service development	
Consolidated Server Replacement			R	G	G	G	G	Yes	projects. Consolidated	
IT Enablement Process for Change	22/12/2009	Yes	Α	G	G	G	G	No	Server Replacement	
Applications Projects			R	G	G	G	G	Yes	and Applications	
Flexi System Ph 2 extra sites			Α	G	G	G	G	No	Projects are classed as	
Flexi System HRS Integration			Α	G	G	G	G	No	red against current year	
Cash Receipting			G	G	G	G	G	No	spend. Dunoon	
Home Working /Mobile Working Pilot			G	G	G	G	G	No	Children's Unit and	
Fleet Management			Α	Α	G	G	G	No	Dunclutha Bungalow are	
Tobermory Early Years - Tobermory High			G	G	G	G	G	No	classed as red against	
Southend Primary School (Partial re-build)			G	G	G	G	G	No	all categories.	
Class size reduction	Posidual pr	ninata	G	G	G	G	G	No		
Campbeltown Nursery - Capital Fund		Residual projects already approved, no OBC required		G	G	G	G	No		
Bowmore Gaelic Unit				G	G	G	G	No		
Ledaig Replacement of Mobile Home	OBC require	J u	G	G	G	G	G	No		
Campbeltown All Weather Pitch			Α	G	G	G	Α	No		

Office Rationalisation	G	G	G	G	G	No	1
Mull & Iona Progressive Care Centre	G	G	G	G	G	No	1
Residential Respite Care Facility	G	G	G	G	G	No	
Dunoon Childrens Unit	R	R	R	R	R	Yes	
Dunclutha Bungalow	R	R	R	R	R	Yes	1
Oban High Community Facility	G	G	G	G	G	No	
Stratogic Change Projects							

Strategic Change Projects

	Completion	of OBC	Completion	n of FBC	Curr Year	Project Total	Benefits	Deliverability	Project
	Due Date	On Track	Due Date	On Track	Exp RAG	Exp RAG	Expected RAG	Of Project RAG	Risks RAG
Primary & Pre 5 Joint Campus in Dunoon	01-Nov-10	Yes			G	G	G	G	G
Campbeltown Schools Redevelopment	01-Nov-10	Yes			G	G	G	G	G
Oban Office Rationalisation	01-Oct-10	Yes			G	G	G	G	G
Dunoon Office Rationalisation	2011/12	Yes			G	G	G	G	G
Kilmory Biomass Carbon Management					R	G	G	G	G
Islay HS/Bowmore PS Carbon Management					R	R	G	G	G
Oban HS Biomass Carbon Management					G	G	G	G	G
Dalintober PS Carbon Management					R	R	G	G	G
Campbeltown Grammar					G	G	G	G	G
Islay Wind Project					G	G	G	G	G
Helensburgh Office Project	Mar-09	Approved	Jun-10	Yes	G	G	G	G	G
NPDO Capital Requirement - residual payments			Residual projects		G	G	G	G	G
New Helensburgh Swimming Pool			already approved, no FBC required		G	G	G	G	G
Aqualibrium - residual payments	·				G	G	G	G	G

Capital Plan Commentary - Key Successes	Capital Plan Commentary - Key Challenges	Capital Plan Commentary - Key Actions
Achieving expenditure in excess of the forecast amount for education projects during the current period.	Progressing in the most efficient manner the remaining Community Services projects which are to be completed by the end of the current financial year.	Review overall spend.

Decisions/Approval Required

None

Project Name – First Added to Capi Project Manager –	tal Plan –	Consolidated Server Replacement 2011/12 S.McKenzie						
	Tender Issue	Tender Return	Works Start	Works Complete	Cost £			
Original Plan: Gross Exp Income	n/a	n/a	Nov 2011	April 2012	£350,000 in 2011-12			
Net Exp					£350,000 In 2012-13			
Current Forecast: Gross Exp Income Net Exp	n/a	n/a	March 2012	Sept 2012	£0 in 2011-12 £700,000 in 2012-13			
Variance: Gross Exp Income Net Exp					minus £350,000 in 2011-12 plus			
					£350,000 in 2012/13			
Contractor:	To be defir	ned based on	options app	raisal.				

What is this project?

The Council's ICT service delivers a consolidated server environment that hosts most of the Council's important corporate and service-specific systems - these include most of the online services the Council offers to the public.

Growth in the number and complexity in systems has been met since the initial procurement in 2005 by adding components piecemeal. However, added components rely on core units which, by 2012, will have been subject to 7 years 'wear and tear'. With this in mind capital funding has been allocated for the refresh of the server components during financial years 2011/12 and 2012/13. This project seeks to replace the older existing locally-hosted server infrastructure.

How is this project funded?

IT Capital Programme.

Why is this project classified as red?

Anticipated slippage of £350k slippage to 2012-13.

What has caused the issue outlined above?

In addition to the standard approach to replacing servers, opportunities have emerged for a broader range of options for providing the required future server infrastructure. These options may potentially offer better value for the Council in the future and require to be explored more fully at this stage. There has also been a delay caused by the underlying dependency on the progress of the GWITC server room alterations which are behind schedule.

What action will be taken to rectify this issue?

Server room alterations delay to be escalated with Facility Services. A broader options appraisal is being undertaken for provision of the required server infrastructure.

What are the implications of the action proposed?

Slippage of £350k to 2012/13 resulting in full £700k to be spent in 2012/13.

Project Name –		Applications	Project						
First Added to Capi		2011/12	•						
Project Manager –		J Stewart / John McVey							
	Tender	Tender	Works	Works	Cost £				
	Issue	Return	Start	Complete					
Original Plan:	n/a	n/a	January	March	£257,000				
Gross Exp			2011	2011	in 2010-11				
Income									
Net Exp									
Current Forecast:	n/a	n/a	January	June	£37,000				
Gross Exp			2012	2012	in 2011-12				
Income									
Net Exp									
Variance:					Minus				
Gross Exp					£220 in				
Income					2011-12				
Net Exp					Plus				
					£110,000				
					in 2012-13				
					1112012-13				
					plus				
					£110,000				
					in 2013-14				
Contractor:	Expert ser	vices to be p	rocured for in	nplementation					
	•	ent Accountin		•					
		, it / tooouritiii	9,						

What is this project?

Two areas of project expenditure:

- The purchase an implementation of the Oracle Commitment Accounting module for which a licence has been purchased but requires specialist services for its implementation.
- Software and services to associated with a Personnel Cost Planning solution.

How is this project funded?

IT Capital Programme and earmarked reserves.

Why is this project classified as red?

Both projects have slipped. Licences have been purchased for the Commitment Accounting module within Oracle however no services have been secured for its implementation.

Progress has not been as expected for securing a Personnel Cost Planning solution.

What has caused the issue outlined above?

Due to other work pressures for Strategic Finance and Financial Services, slippage of projects (and associated budget), from 2010 including the ORACLE upgrade, Commitment Accounting and integration of HR costing information and FMS have impacted on the range of projects that can be undertaken this year and budget required.

What action will be taken to rectify this issue?

Early engagement with Finance and Strategic Finance in 2011/12.

What are the implications of the action proposed?

Slippage of £220 to be spread evenly across 2012/13 and 2013/14.

Project Name – Education and Non Educational

First Added to Capital Plan – 2010/2011 Residual Projects

Project Manager – A S Redpath

What project?

Education and Non Education Capital programme

How is this project funded?

From the above mentioned Programmes

Why are projects classified as red?

Residual commitments are as follows

Educational £569k Non Educational £69k

What has caused the issue outlined above?

Costs have increased due to work on projects being extended with client agreement.

Unforeseen costs have come to light during work in progress.

Additional commitments have been entered into where the works are being carried out on isolated island sites where access is expensive for additional future contracts

What action will be taken to rectify this issue?

Expenditure in the year to the 31 March 2012 will be kept under review prior to contracts being let.

We will be reviewing our commitments to further expenditure for this year over the next few weeks and where necessary will commit only such expenditure as required to match overall budgets.

What are the implications of the action proposed?

Reduced or amended capital expenditure in the year to 31 March 2012 and 2013 Review and reallocate budgets within Education and Non Education programmes. Revised budget spend on certain individual projects.

Project Name – Dunoon Childrens Unit First Added to Capital Plan – 04/05 Project Manager – A S Redpath

-1					
	Tender	Tender	Works	Works	Cost £
	Issue	Return	Start	Complete	
Original Plan: Gross Exp Income Net Exp	n/a	n/a	July 2005	March 2006	464,000 464,000 0
Current Forecast: Gross Exp Income Net Exp	n/a	n/a	Unknown See note a	Unknown See note b	464,000 464,000 0
Variance: Gross Exp Income Net Exp					0 0 0
Contractor	Ecos Cons	struction	•	•	

What is this project? The replacement of the existing unit.

How is this project funded? The construction of the home is free of charge to the council as part of the offer for the larger Dunclutha site.

Why is this project classified as red? The deliverability and project risks are currently classified as high given the Developer's continued inability to progress the project. In addition, the forecast "expenditure" and corresponding income for the current financial year have been reduced to £0. A building warrant has now been issued for the construction of the new home; however there are no indications of an early start on the works.

What has caused the issue outlined above? Reluctance on the behalf of the developer, who is constructing the home, to expedite matters.

What action will be taken to rectify this issue? Legal continue to press the Developer to submit a final/revised construction programme for the construction of the facility and to settle on the basis of previous agreements.

What are the implications of the action proposed? The completion of the facility will be delayed. A new completion date is currently awaited.

Notes

- a) Dates awaited from Governance and Law
- b) Dates awaited from Governance and Law

Project Name – Dunclutha Bungalow First Added to Capital Plan – 2009/2010 Project Manager – Allan Redpath

	Tender	Tender	Works Start	Works	Cost £
	Issue	Return		Complete	
Original Plan:	Oct	Dec 2009	January 2010	March	
Gross Exp	2009		-	2010	148,000
Income					0
Net Exp					148,000
Current Forecast:	Nov 2009	Dec 2009	Unknown	Unknown	
Gross Exp			See note a	See note b	148,000
Income					0
Net Exp					148,000
Variance:					
Gross Exp					0
Income					0
Net Exp					0
Contractor	Not yet ap	pointed.			

What is this project? The conversion of a derelict bungalow adjacent to Dunclutha Children's Home, into a new Social Work Day centre. Access into the new facility is gained from a new entrance road being constructed by the developer who is constructing the new and adjacent children's home.

How is this project funded? From the Social Work Capital programme

Why is this project classified as red? The deliverability and project risks are currently classified as high given the Developer's continued inability to progress the project. In addition, expenditure in the current year has been reduced to £0. A building warrant has now been issued for the construction of the new home; however there are no indications of an early start on the works.

What has caused the issue outlined above? Access to the new Day Centre is gained from an extended access road and car park which serves the new Children's Home. The new home is being constructed by a Developer and construction work is substantially behind programme. (Work has not yet started). Revised timescales are currently awaited from Legal and Protective Services.

What action will be taken to rectify this issue? Legal continue to press the Developer to submit a final/revised construction programme for the construction of the facility and to settle on the basis of previous agreements.

What are the implications of the action proposed? The opening of the facility continues to be delayed.

Notes

- a) Dates awaited from Governance and Law
- b) Dates awaited from Governance and Law

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - FINANCIAL PERFORMANCE - DEVELOPMENT & INFRASTRUCTURE SERVICES - 31 DECEMBER 2011

	Current Fina	ancial Year	To Date	Full Year Th	is Financia	l Year	Total Project	t Costs	
	Actual £000s	Budget £000s	Variance £000s	Forecast £000s	Budget £000s	Variance £000s	Forecast £000s	Budget £000s	Variance £000s
Asset Sustainability									
Flood Prevention	124	98	-26	150	522	372	1313	1499	186
Bridge Strengthening	344	274	-70		420	0		2349	0
Roads Reconstruction	6371	7047	676		7120	-320		15720	0
Lighting	474	600	126	600	600	0		1800	0
Environmental	72	222	150	202	252	50		597	0
PC Upgrades	29	90	61	40	100	60	150	200	50
HITRANS	202	250	48		250	0		933	0
Traffic Management	59	206	147	206	206	0	406	406	0
Zero Waste Fund	0	0	0	51	51	0	221	221	0
Port Askaig Berth Protection	0	0	0	20	20	0	300	300	0
Kidston Park PC	2	100	98	2	100	98		123	0
Fleet Management	779	408	-371	773	769	-4		5451	-4
Residual Projects	433	488	55		613	3		1317	-2
Asset Sustainability Total	8,889	9,783	894	10,764	11,023	259	30,686	30,916	230
Service Development Projects							•		
A83 South of Muasdale	40	12	-28	60	17	-43	590	590	0
A849 Pennyghael Bridge Mull	2	0	-2	3	3	0	135	135	0
A816 Oude Bridge Realignment	0	0	0	1	3	2	135	135	0
A816 Tibertich No 1 Bridge	0	0	0	1	3	2	40	40	0
A816 Ford Rd End to Mill Brae	0	1	1	1	1	0	273	273	0
Tayinloan Slip	17	311	294	665	1,011	346	2,150	2,650	500
Preliminary design for Regional Transport projects	0	0	0	0	5	5	221	221	0
A814 Bend at Mollandhu	2	2	0	2	2	0	153	153	0
Cycleways	8	0	-8	10	0	-10	-303	-313	-10
Milton Burn	439	403	-36	1,000	501	-499	2,486	2,300	-186
Dunoon Town Centre Regeneration	0	0	0	0	0	0	501	501	0
Bowmore Town Centre Regeneration	0	0	0	0	0	0	480	480	0
Campbeltown Old Quay	8	30	22	30	60	30	800	800	0
Portnacroish to Inverfolla cycle route	0	0	0	7	7	0	0	0	0
Safe Streets, Walking and Cycling	0	0	0	11	11	0	0	0	0
B836 Sandbank - Dunoon	0	0	0	8	8	0	0	0	0
Sealife Cnt to Creagan Br Ph 2A	0	0	0		1	0	0	0	0
Kilmartin to B840 Cycleway	0	0	0	39	39	0	0	0	0
Taynuilt Footbridge	0	0	0	3	3	0	0	0	0
Marine Access to Nat. Park	0	0	0	2	2	0	0	0	0
Ganavan - Park PS Cycleway	0	0	0		3	0	0	0	0

Garelochhead - 3 Lochs Way Path	0	0	0	1	1	0	0	0	0
Oban Sustainable Travel Mapping/Signage	3	0	-3	0	0	0	0	0	0
Helensburgh Pier	0	0	0	0	0	0	111	111	0
SPfT	20	0	-20	13	13	0	0	0	0
Service Development Total	539	759	220	1,861	1,694	-167	7,772	8,076	304
Strategic Change Projects									
Kintyre Renewables Hub	-64	219	283	800	1,219	419	7,162	7,162	0
Oban Development Road	1	4	3	5	5	0	368	368	0
A848 Salen - Tobermory	0	3	3	0	5	5	268	273	5
Bruichladdich Pier	0	0	0	5	5	0	2,088	2,088	0
Rothesay Harbour Ferry Berth Improvements	3	7	4	5	10	5	6,434	6,422	-12
Dunoon Pier	0	0	0	25	0	-25	987	987	0
Port Askaig Pier	43	8	-35	45	70	25	3,807	3,802	-5
Improvements to Landfill Sites Islay & Mull	12	61	49	61	61	0	4,104	4,104	0
Strategic Change Total	-5	302	307	946	1,375	429	25,218	25,206	-12
Departmental Total	9,423	10,844	1,421	13,571	14,092	521	63,676	64,198	522

Actual expenditure to date is £9,423k compared to the year to date budget of £10,844k, resulting in a variance £1,421k. At this stage it is forecast that actual expenditure this year will be £13,571k compared to the budget of £14,092k resulting in a slippage of £521k. In terms of total project costs these are currently forecast to come in under the budget by £522k.

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - PROJECT PERFORMANCE -DEVELOPMENT & INFRASTRUCTURE SERVICES - 31 DECEMBER 2011

Asset Sustainability Project Progress				
	Complete	Off Target	Off Target	
	or On	& Being	& Problem	
	Target	Recoverd		Comments On Asset Sustainability Programmes
	No Of	No Of	No Of	
	Projects	Projects	Projects	
Flood Prevention	0	1	0	
Bridge Strengthening	1	0	0	
Roads Reconstruction	1	0	0	
Lighting	1	0	0	
Environmental	1	0	0	
PC Upgrades	0	1	0	
Ulva ferry PC	1	0	0	Out of 26 asset sustainability projects there are 23 on track and 3 off track but being
Fionnophort PC	1	0	0	recovered.
HITRANS	1	0	0	
Traffic Management	1	0	0	
Zero Waste Fund	0	0	0	
Port Askaig Berth Protection	1	0	0	
Kidston Park PC	1	0	0	
Fleet Management	1	0	0	
Residual Projects	12	1	0	
Asset Sustainability Total	23	3	0	

Service Development Projects									
	Completion	of OBC	Curr Year	Project	Benefits	Deliverability	Project	Exception	Comments
	Due Date	On Track	Exp RAG	Total Exp RAG	Expected RAG	Of Project RAG	Risks RAG	Report Yes/No	
A83 South of Muasdale	Dec-11	Yes	Α	G	G	Α	Α	No	There are red flags
A849 Pennyghael Bridge Mull	Dec-12	Yes	G	G	G	G	G	No	against 2 of the 19
A816 Oude Bridge Realignment	Dec-12	Yes	Α	G	G	G	G	No	service development
A816 Tibertich No 1 Bridge	Dec-13	Yes	Α	G	G	G	G	No	projects. Milton Burn
A816 Ford Rd End to Mill Brae	Aug-09	Yes	G	G	G	G	G	No	and Tayinloan Slip are
Tayinloan Slip	Dec-10	Yes	R	R	G	G	G	Yes	flagged as red for
Preliminary design for Regional Transport projects			Α	Α	G	G	G	No	current year's costs and
A814 Bend at Mollandhu			G	G	G	G	G	No	total project cost.
Cycleways			Α	Α	G	G	G	No	
Milton Burn			R	R	G	Α	R	Yes	
Dunoon Town Centre Regeneration			G	G	G	G	G	No	
Bowmore Town Centre Regeneration			G	G	G	G	G	No	
Portnacroish to Inverfolla cycle route	Residual pro	ojects	G	G	G	G	G	No	

Safe Streets, Walking and Cycling B836 Sandbank - Dunoon Sealife Cnt to Creagan Br Ph 2A Kilmartin to B840 Cycleway Taynuilt Footbridge Marine Access to Nat. Park Oban Sustainable Travel Mapping/Signage SPfT 08/09	already app OBC require		G G G G G G	G G G G G	00000000	G G G G G G	00000000	No No No No No No		
Strategic Change Projects	Completion	of OBC	Completion	of EBC	Curr Year	Project Total	Benefits	Deliverability	Project	
	Due Date	On Track	_		Exp RAG	Exp RAG	Expected RAG	Of Project RAG	Risks RAG	
Kintyre Renewables Hub	Jan-00		Sep-10		R	G	G	G	G	
Oban Development Road					G	G	G	G	G	
A848 Salen - Tobermory					Α	Α	G	G	G	
Bruichladdich Pier	Residual projects already approved, no			projects	G	G	G	G	G	
Rothesay Harbour Ferry Berth Improvements			already ap		R	Α	G	G	G	
Dunoon Pier	OBC re	equired	FBC re	equired	Α	G	G	G	G	
Port Askaig Pier					Α	A	G	G	G	
Improvements to Landfill Sites Islay & Mull					G	G	G	G	G	
Capital Plan Commentary - Key Successes			Capital Plan Commentary - Key Challenges			Capital Plan Commentary - Key Actions				
Major programme of road reconstruction is being			Increased road reconstruction programme has				External assistance being procured through			
successfully delivered through a combination of in						framework agreement. This assistance will				
house and external partner resources		planned for with current structure				concentrate on project management				
			Project risk for Milton Burn of unforseen ground			Contractor and Engineer's staff worked together to				
								devise alternative construction method. Project is on		
							programme. Anticipated dditional costs will be			vill be met by
							viring from Flood Prevention allocation.			
				Work on Tayinloan Slip disrupted by December			Contractor increasing resources but we do not			
			storms			believe this will prevent work slipping to 2012-13.				
							CEOL -4 DC			: f: .
							PC project i	Upgrade budget n 2012-13.	reallocated	to specific
								rironment allocati		

Decisions/	Apı	proval	Rec	uired

Project Name – Tayinloan ferry berth improvements

First Added to Capital Plan - 2008/9

Project Manger: Martin Gorringe

i roject manger. martin cominge							
	Tender	Tender	Works	Works	Cost £		
	Issue	Return	Start	Complete			
Original Plan:	Jan 2010	Feb 2010	March	October			
Gross Exp			2010	2010	2,650,000		
Income					0		
Net Exp					2,650,000		
Current Forecast:	June	August	October	May 2012			
Gross Exp	2011	2011	2011		2,650,000		
Income					500,000		
Net Exp					2,150,000		
Variance:	17	18 months	19 months	19			
Gross Exp	months			months	0		
Income					-500,000		
Net Exp					500,000		
Contractor	Contractor now appointed						

What is this project?

The construction of a suspended slab access-way and a sand bypass which will extend the width of the slipway and prevent future silting. The project will improve the connectivity and resilience of the life line ferry service provided by Calmac to the island of Gigha.

How is this Project Funded?

Funded from Council's Capital Budget and an award of £500,000 has been made from the ERDF.

Why is this project classified as red?

The project is now on site with a programmed completion scheduled for June 2012. The contractor has programmed the works such that the expenditure forecast has now accelerated with a view to exceeding the original forecast.

What has caused the issue outlined above?

The approved work programme shows an accelerated timescale.

What action will be taken to rectify this issue?

The project is being managed on site with a commitment by the contractor to complete to the proposed programme

What are the implications of the action proposed?

Continued monitoring is required and communication with stakeholders to ensure they are advised of any disruptions

Project Name - Milton Burn, Dunoon - Flood Prevention Scheme

First Added to Capital Plan – 2000 Project Manger: Arthur McCulloch

	Tender	Tender	Works	Works	Cost £	
	Issue	Return	Start	Complete		
Original Plan: Gross Exp Income Net Exp	John St. Mar 11. Milton Burn Oct 11	John St. April 11. Milton Burn Nov 11	John St. May 11. Milton Burn Jan 12	John St. Dec 11. Milton Burn Sept 12	2,300,000 0 2,300,000	
Current Forecast: Gross Exp Income Net Exp	John St. Mar 11. Milton Burn Oct 11	John St. April 11. Milton Burn Nov 11	John St. June 11. Milton Burn Jan 12	John St. Mar 12. Milton Burn Sept 12.	2,486,000 0 2,486,000	
Variance: Gross Exp Income Net Exp	None	None	John Street 1 month; Milton Burn none.	John Street 3 months; Milton Burn none.	186,000 0 186,000	
Contractor	Storie (Argyll) Ltd for first phase completed in 2009. George Leslie Ltd for John Street and for Milton Burn works.					

What is this project?

Flood alleviation measures for the Milton Burn in Dunoon.

How is this Project Funded?

Council's Capital Budget

Why is this project classified as red?

Acceleration of expenditure from future years into current year, and predicted overspend in 11-12, also a project risk with ground conditions has been realised and therefore overall increase in expenditure.

What has caused the issue outlined above?

Unforeseen ground conditions were encountered in the sewer diversion. This has necessitated a change to the contractor's method of working, causing delays and disruption to his programme which will result in a claim for additional costs to be reimbursed.

What action will be taken to rectify this issue?

The contractor and Engineer's staff have been working closely together to continue to provide the sewer diversion given the unstable nature of the running sand encountered. This has resulted in an auger drilling method has been used to install the sewer rather than the trench construction envisaged. The sewer is 4 metres below ground just a few metres in front of a tenement building so caution is being exercised with the works at this location. The sewer has been completed in November and though the financial consequences are not yet clear it is likely that the allowance for contingencies may be exceeded. As soon as the financial position is clearer, the figures will be reported. The anticipated additional budget (£186,000) for Milton Burn in 11-12 will be vired from Flood Prevention.

What are the implications of the action proposed?

The actions above will allow the next phase of the project (The Burn Works) to be progressed in line with the programme. It is expected that the completion date for the John Street contract will extend beyond December and into February/March 2012. Also, the budget for flooding projects overall can be fully utilised on flooding projects including Milton Burn in 2011/12.